

UNCLASSIFIED

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USE ONLY

ROUTING AND RECORD SHEET

DD / S P CTRY

SUBJECT: (Optional)

Invitation to Participate in Strategic Research Group

FILE *Training 51*

FROM:

Acting Director of Training
1026 CofC

EXTENSION

NO.

DTR-7028

DATE

29 FEB 1972

STAT

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1.

DD/S
7-D-18 - Hqs.

2 MAR 1972
IRW

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3.

Executive Director
7-E-12 - Hqs.

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INTERNAL USE ONLY



MEMORANDUM FOR: Mr. Colby

Bill:

I may be overly sensitive these days but since "we are not in the policy business" I don't think we should participate even if we had a candidate.

/s/ Robert S. Wattles

Robert S. Wattles

2 MAR 1972

(DATE)

FORM NO. 101 REPLACES FORM 10-101
1 AUG 54 WHICH MAY BE USED.

(47)

ADD/S:RSW/ms (2 Mar 72)

Distribution:

Orig Blue Note - Ex. Dir.-Compt., w/O&3 of DD/S 72-0819 and O&4 of DD/S 72-0820

1 - DD/S Chrono

1 - DD/S Subject, w/cys of Atts✓

DD/S 72-0819: Memo dtd 29 Feb 72 for Ex. Dir.-Compt. fr Acting DTR,
subj: Invitation to Participate in Strategic Research Group

DD/S 72-0820: Ltr dtd 3 MAR 1972 to Commandant, National
War College, fr Executive Director re same subj

DIR-7028

72-0819

27 FEB 1972

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Invitation to Participate in Strategic Research Group

REFERENCE : Letter to the Director from Commandant, NWC, dtd 8 Feb 72

1. The attached letter to General McPherson, Commandant of the National War College, is for your signature. It is a negative reply to his invitation to participate in this year's Program for Strategic Research. I have attached the referent and some background papers for your information.

2. The National War College set up the Program for Strategic Research last year to run concurrently with the regular ten-month senior program at the college. The Agency was invited to send a senior officer. After unsuccessful attempts to find the right person, Colonel White recommended that we decline the invitation. I have checked with the DDI and the CS about a candidate for this year's program, and neither has one.



25X1

Acting Director of Training

Atts Distribution:

O & 1 - Adse.

2 - DD/S

2- DTR

1 - EA/P

Carroll Subject

25X1

OTR/AR/ [] kaj (29 Feb 72)

72-0870

Lieutenant General John B. McPherson, USAF
Commandant
National War College
Washington, D. C. 20315

Dear General McPherson:

Thank you for your letter to the Director inviting the
Central Intelligence Agency to participate in the Strategic
Research Program conducted by the National War College.
We regret that the Agency is unable to accept the invitation
this year.

Sincerely,

/s/

W. E. Colby
Executive Director

Distribution:

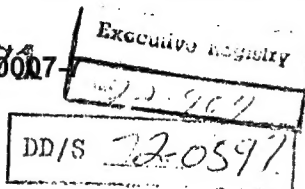
- 0 & 1 - Adse.
- 1 - ExDir
- 2 - DD/S
- 2 - DTR
- 1 - EA/P

Change Subject



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DEPARTMENT OF DEFENSE
THE NATIONAL WAR COLLEGE
WASHINGTON, D.C. 20315



8 February 1972

Honorable Richard Helms
Director of Central Intelligence
Central Intelligence Agency
Washington, D. C. 20505

Dear Mr. Helms:

Last year The National War College invited the Central Intelligence Agency to assign a member of the Agency to our National Security Affairs Research Group as a Senior Research Fellow to participate in research and study of selected national security policies and their implementation. The Agency was unable to accept our invitation to participate.

Again this year we would like to invite the Central Intelligence Agency to participate in our program of strategic research. From experience gained this past year we have redesignated the group as the Strategic Research Group with a mission to develop innovative studies related to the strategic environment and national strategy stressing strategic philosophies, theories and concepts for consideration by decisionmakers at the highest levels of the U.S. Government and Armed Forces.

The future success of our research effort will depend upon the talents and abilities of the Research Fellows assigned to the Strategic Research Group. Fellows are normally graduates of a senior service college or equivalent institution and have advanced degrees as well as practical experience on senior military and civilian staffs concerned with national security policy and strategy. Although in faculty status, they are free of curriculum teaching and planning requirements. They devote their entire year to research and study, with The National War College library facilities and research assistance at their disposal.

We would be most appreciative if you would find it possible to designate a member of the Agency to participate in the program during the coming academic year. Either myself or the Chief of the Strategic Research Group, Colonel John M. Collins, telephone 693-8115, can answer any questions you or your representative might have concerning the research group.

With best wishes,

JOHN B. McPHERSON

Lieutenant General, USAF
Commandant

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DTR-6330

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71-2251
Executive Registry
7/1/31/1

2 June 1971

MEMORANDUM FOR: Executive Director-Comptroller

THROUGH : Deputy Director for Support

SUBJECT : CIA Participation in the National Security Affairs
Research Group at the National War College

1. I learned from Colonel Collins this morning that General McPherson had already gathered from General Cushman that CIA might not be able to provide a member for the new research group at the National War College. They would still be glad to receive a nomination, if possible by 15 July when the group intends to organize, or by 1 August at the latest. The group will consist of two representatives each from the Army, Navy, and Air Force, one from the Marine Corps; and, they hope, one each from State and CIA. It appears however that State may also not be able to provide a candidate this year.

25X1

2. Colonel Collins repeated the comments you had already heard about [] but made it sound as if [] lukewarmness to the idea was one of the factors in suggesting he was not suitable.

25X1

3. I attach a list of CIA graduates from the war colleges and the Senior Seminar of the Foreign Service Institute with the grades* of those who are still in the outfit. As you may remember the qualifications which Colonel Collins said they would like to have fulfilled were as follows:

*Dec. 1970

a. He should be a graduate of a senior service college or of the Foreign Service Institute's Senior Seminar in Foreign Policy and should have an advanced degree as well as practical experience on senior military and civilian staffs concerned with national security policy and strategy.

GROUP 1
Excluded from automatic
downgrading and
declassification

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b. He should be of equivalent rank to the military members (Lt. Colonel or Colonel) of the Group, i. e., GS-14 or GS-15.

c. He should be interested in full-time research dealing with the field of theoretical and conceptual strategy.

We have checked once more with the DD/I's office to see whether there is any alternative candidate in mind. Since there is not it looks as if our finding a candidate will depend on your seeing a suitable name in the attached list.

4. Colonel Collins will await word from me as to whether we can nominate another candidate.

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HUGH T. CUNNINGHAM
Director of Training

Attachment

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Next 26 Page(s) In Document Exempt

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SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM			
UNCLASSIFIED	CONFIDENTIAL	SECRET	
OFFICIAL ROUTING SLIP			
TO	NAME AND ADDRESS	DATE	INITIALS
1	DDS	2-14-72	P
2			
3	Director of Training		
4			
5			
6			
ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	
Remarks:			
<p>For your review and recommendations in coordination with the DDI.</p> <p>SUSPENSE: 18 Feb</p>			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND		DATE	
O/Executive Director		7D59	11 Feb 72
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FORM NO. 237 Use previous editions

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Distribution:

Orig - D/TR w/orig of att (DD/S 72-0597)

✓ 1 - DD/S subject w/cy of att

DD/S 72-0597: Ltr dtd 8 Feb 72 to DCI fm Gen. McPherson, National War College, subj:
invitation for Agency to designate a Research Fellow to the Strategic
Research Group

UNCLASSIFIED		CONFIDENTIAL		SECRET	
OFFICIAL ROUTING SLIP					
TO	NAME AND ADDRESS		DATE	INITIALS	
1	The Director		10 FEB 1972	<i>[Signature]</i>	
2	Ex. Dir.				
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<input checked="" type="checkbox"/>	ACTION	<input type="checkbox"/>	DIRECT REPLY	<input checked="" type="checkbox"/>	PREPARE REPLY
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<input type="checkbox"/>	COMMENT	<input type="checkbox"/>	FILE	<input type="checkbox"/>	RETURN
<input type="checkbox"/>	CONCURRENCE	<input type="checkbox"/>	INFORMATION	<input type="checkbox"/>	SIGNATURE
Remarks:					
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FROM: NAME, ADDRESS AND PHONE NO.				DATE	
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FORM NO.
1-67

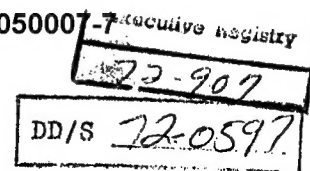
237

Use previous editions

(40)



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WASHINGTON, D.C. 20315



8 February 1972

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With best wishes,

John B. McPherson

JOHN B. McPHERSON